Secretario del Banco Interamericano de Desarrollo (BID) con sede en Washington, D.C. (2005-2007)

- Como Secretario del BID coordinó la gobernabilidad institucional. Tuvo a su cargo apoyar
 los procesos de análisis y decisión de los cuerpos directivos del Banco Interamericano de
 Desarrollo y la Corporación Interamericana de Inversiones. Estos órganos incluyen la
 Asamblea de Gobernadores (Ministros de Hacienda de 48 países); Directorios Ejecutivos
 del Banco y de la Corporación; el Comité de Donantes del Fondo Multilateral de
 Inversiones; y los Comités de la Alta Administración incluido Presupuesto y Finanzas.
- Durante el periodo como Secretario, los Gobernadores y el Directorio Ejecutivo llevaron adelante procesos institucionales de gran importancia, como el alivio de la deuda de los países pobres muy endeudados por 4.4 billones de dólares beneficiando a 30 millones de personas.
- Se aprobó el proceso de Realineamiento institucional del Banco para responder mejor a las necesidades de la región. Nueva estructura del BID basada en Vice Presidencias y nuevas Unidades Administrativas.
- Se aprobó la expansión del mandato para las operaciones con el sector privado y los gobiernos sub nacionales.
- Se llevó a cabo el aumento de Capital y se aprobaron créditos por 11 billones de dólares al año.
- Se aprobaron nuevas políticas e iniciativas en varios ámbitos, incluyendo el medio ambiente, pueblos indígenas, energía sostenible, cambio climático, desastres naturales, etc
- Dirigió las negociaciones para el ingreso de China al Grupo BID.
- Dirigió la organización de las asambleas anuales del Grupo BID en Bello Horizonte y Guatemala.
- Se llevó a cabo la reestructuración (Conjunto de Países) en las sillas Ejecutivas en el Directorio del Banco.

SECRETARY OF THE IDB (2005-2007)

The Office of the Secretary (SEC) is responsible for providing services to the Boards of Governors (Ministers of Member Countries) of the Inter-American Development Bank (IDB) and of the Inter-American Investment Corporation (IIC), the Boards of Executive Directors of the IDB Group (IDB, IIC, and the Donors Committee of the Multilateral Investment Fund (MIF)), as well as the standing committees, and all internal committees as may be determined.

The Office also provides executive support and logistical support for meetings (including the Bank's Annual Meeting), as well as the record of official agreements, foreign language interpretation, documentation, conference, and protocol services, and is responsible for implementation of the Access to Information Policy. It is the entity that supports the Governability of the Bank.

The Secretariat is made up of the Office of the Secretary and eight sections: Services to the Boards, Committees and Management; Access to Information; Conferences; Interpretation; Information Technology and Audiovisual; Protocol; and Translation and Documentation.

SEC coordinates with the Chairs of the Committees, in setting the Agendas and conducting the meetings, to consider documents related to programming, projects, policies, and other documents. SEC participates in programming the approval process for all loan and technical cooperation operations. SEC participates in the review of policy documents and proposals developed by Senior Management.

The IDB shareholders (48 member countries) are represented by the Board of Governors, the highest decision making authority of the Bank. The Governors delegate many of their powers to the Board of Executive Directors, which reside in Washington DC (14 members appointed for three year terms). Executive Directors for the United States and Canada represent their own countries; all others represent groups of countries. The Board of Executive Directors also includes 14 Alternates, who have full power to act when their principals are absent. With the support of the Office of the Secretary, the Board of Executive Directors is responsible for day to day oversight of the Banks operations. It establishes the institution's policies, approves projects, sets interest rates for Bank loans, authorizes borrowings in the capital market, and approves the institution's administrative budget.

During the period of Carlos M. Jarque as Secretary, together with the President and the Executive team, all of the activities above were carried out. In this period the IDB Group consolidated its role as the principal source of long-term development financing for Latin America and the Caribbean, while providing best practice advice, cutting-edge knowledge and technical support for social, economic and institutional development and Modernization of the State. It also supported loans and resources for attention to urgent needs in financial crisis or to mitigate the effects of natural disasters. During the period the approval of \$4.4 billion in debt relief for Bolivia, Guyana, Haiti, Honduras and Nicaragua, the most heavily indebted member countries was implemented in 2007 benefiting 30 Million people; also a New Capital Increase was approved, the largest expansion of resources in the Bank's history allowing loans to increase to 11 Billion dollars per year.

In addition, a major realignment or overhaul of the Bank's organizational structure and operations was made to make the Bank more flexible and client-focused. Reforms were implemented that enhanced its social and environmental safeguards. They also introduced a comprehensive development effectiveness framework, to monitor and evaluate the results of all projects. Additionally during this period institutional integrity was reinforced. Accountability mechanisms were implemented as well as a new access to information policy. In addition, the Bank adopted a new capital adequacy model, preserving its AAA credit rating, while optimizing the use of its balance sheet.

The IDB Group played an increasingly prominent role in topics of global importance such as regional integration, infrastructure development, gender equality, renewable energy and the

environment; climate resilience and adaptation; sustainable cities; digital connectivity and innovation; base-of-the-pyramid markets; ethics and social development; microcredit and education.